

TANGER MED NEWS

Group News

Port and Logistics

Industry

Services

CSR

**Tanger Med passes the
10 million container
mark**

**Partnership agreement
signed between Tanger
Med and CMA CGM**

**Tanger Med Port
Complex achieves 100%
green electricity supply**

**120 students join
the 3rd class of
1337 MED**



GROUP NEWS

PORT AND LOGISTICS PERFORMANCE REVIEW 2024



11.44 MILLION TEUs*
CONTAINER ACTIVITY

Consolidated volume of Tanger Med Port Complex and Marsa Maroc with restructuring of Tanger Alliance traffic.



187
MILLION TONS
OVERALL TONNAGE



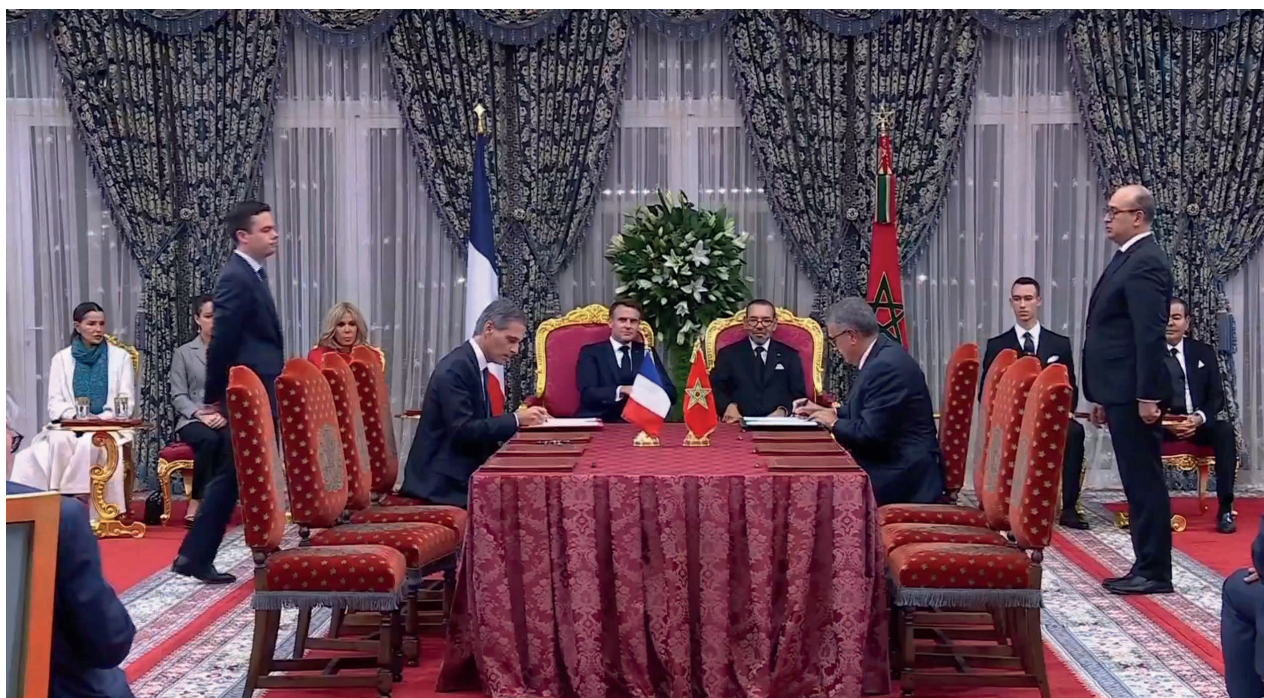
541,355
TRUCKS



702,942
NEW VEHICLES

* Twenty-foot Equivalent Unit

TANGER MED GROUP AND CMA CGM SIGN PARTNERSHIP AGREEMENT



On Monday, October 28, 2024, alongside the ceremony for the signing of agreements between Morocco and France, presided over by His Majesty King Mohammed VI and Mr. Emmanuel Macron, Tanger Med Group and CMA CGM signed a strategic partnership for port development and maritime decarbonization. The agreement was signed by Mr. Fouad Brini, Chairman of Tanger Med Group, and Mr. Rodolphe Saadé, Chairman of CMA CGM.

The partnership covers the creation of a new transshipment platform at the Port of Nador West Med's EAST container terminal, recently awarded to Marsa Maroc in June 2024. This new entity will be operated as a joint venture, 51% by Marsa Maroc and 49% by CMA CGM, and will cover 50% of the terminal's infrastructure, i.e. 750 meters of quay and 35 hectares of terminal yard.

Under a 25-year sub-contract, CMA CGM Group and Marsa Maroc will make major investments to the tune of \$280 million to develop the terminal, with the goal of reaching an annual capacity of 1.2 million TEUs within the next six years, in support of CMA CGM's shipping alliance. The project includes a section devoted to maritime decarbonization, notably through the promotion of green hydrogen, in line with the "Morocco Green Hydrogen" (Maroc Hydrogène Vert) initiative.

This agreement marks an important step in consolidating Morocco's strategic role in international shipping and green economy.

IFC AND MIGA PARTNER WITH TANGER MED PORT COMPLEX TO EXPAND RO-RO TERMINAL



In a landmark announcement on November 4, 2024, IFC (International Finance Corporation) and MIGA (Multilateral Investment Guarantee Agency), two World Bank Group institutions, revealed a strategic partnership with Tanger Med Port Complex, leader in the Mediterranean and Africa. The aim is to expand the truck and passenger terminal, thereby strengthening Morocco's position as a regional and global trade hub.

This project is receiving a €197 million loan from IFC, including €47 million from the Joint Loan Portfolio Program. This financing, one of the first in the emerging markets port sector to be linked to sustainability criteria, focuses on gender diversity and the integration of renewable energies as key performance indicators.

The project is also backed by a group of international banks led by JP Morgan, with a commercial loan of €203 million. At the same time, MIGA will offer a 15-year guarantee to lenders against any risk of non-fulfilment of financial obligations, an initiative that reinforces investment security.

This initiative should increase the Port's capacity to handle over a million trucks a year, compared with 477,000 trucks units in 2023. In addition to expanding the terminal, the project will create new direct jobs and stimulate economic growth, contributing to the strength of Morocco's infrastructure sector.

Loubna Ghaleb, Member of the Executive Board and Director of Strategy at Tanger Med Group, said: "This project will significantly increase truck handling capacity and support export growth in key sectors,

such as agri-food and industry, while consolidating trade relations between Morocco and Europe."

This partnership also represents an important step in the implementation of Tanger Med's strategy to become a sustainable and resilient infrastructure model. As part of its decarbonization plan, the Port is committed to increasing the share of green electricity and taking measures to counter climate risks, such as raising breakwaters and quays to deal with rising sea levels.

Hiroshi Matano, Executive Vice-President of MIGA, added: "This financial default guarantee project is a first for Morocco, and will help improve port infrastructure while supporting the productivity of State-owned enterprises."

David Tinel, IFC Regional Representative for the Maghreb, emphasized that "this project will strengthen Morocco's position as a strategic maritime and logistics hub linking markets in Europe, Africa, and the Americas, while attracting new investments in Moroccan infrastructure."

Tanger Med's expansion project is a perfect fit with MIGA's strategy to support resilient infrastructure and regional integration. This expansion will have a positive impact on several sectors of the Moroccan economy, consolidating the country's position in international trade.

Finally, with major events such as the African Cup of Nations in 2025 and FIFA World Cup in 2030 looming on the horizon, this project reinforces Morocco's ambitions on the world stage.

EBRD AND THE EU SUPPORT MARSA MAROC IN IMPROVING THE COMPETITIVENESS OF MOROCCO'S PORTS



The EBRD (European Bank for Reconstruction and Development) is investing in the Moroccan port sector with a financing package worth 690 million MAD (equivalent to €65 million) for Marsa Maroc.

The EBRD funds will finance the expansion of the capacity of multi-purpose terminals operated by Marsa Maroc in the ports of Casablanca and Jorf Lasfar, through infrastructure works to increase their handling capacity, as well as the acquisition of hybrid cranes and electric rail cranes. This operation will enable the expansion and operational optimization of these terminals as well as strengthen the competitiveness of the Moroccan economy.

This project improves the sustainability of these port infrastructures through the acquisition and operation of more efficient electric rail cranes, as well as through increased handling capacity, which should result in greater energy efficiency through reduced greenhouse gas (GHG) emissions per cargo handled. The sustainable dimension of this project is also underpinned by the civil engineering works at the Jorf Lasfar multi-purpose terminal, which will incorporate climate resilience measures into the design of the quays to reduce sensitivity to rising sea levels.

EBRD will also support Marsa Maroc's digital transformation through technical cooperation activities financed by the European Union, including the development and introduction of state-of-the-art digital solutions at the Casablanca multipurpose

terminal, as well as a "gender-responsive" digital training program for Marsa Maroc Group employees.

The financing agreement was signed by Mrs. Odile RENAUD BASSO, President of EBRD, and Mr. Tarik EL AROUSSI, Managing Director of Marsa Maroc, who emphasized that "this financing will enable Marsa Maroc to improve the appeal of its terminals, provide its customers with sustainable port facilities and offer more capacity to better serve and strengthen the competitiveness of Moroccan trade". Ms. RENAUD BASSO declared: "EBRD is proud to support Marsa Maroc in this transformative journey, contributing not only to the modernization of important infrastructure for the country, but also the promotion of inclusive and sustainable growth in the Moroccan port sector. With over 95% of the country's trade carried out through its ports, the port sector is a cornerstone of Morocco's economic development." Ms. Patricia LLMOBART, EU Ambassador to Morocco, said: "With this joint operation, the EU is demonstrating its ongoing commitment to supporting the Kingdom of Morocco in promoting sustainable infrastructure as well as its digital transition. The EU and Morocco are committed to eco-friendly industrial value chains and maritime corridors. The Morocco-EU Green Partnership will allow us to take our shared commitment to combating climate change a step further, in particular with a low-carbon economy. Moroccan ports are essential for decarbonizing maritime transport and international trade."

DECARBONIZATION

TANGER MED PORT COMPLEX ACHIEVES 100% GREEN ELECTRICITY SUPPLY



Tanger Med is fully committed to the energy transition and has set its sights on carbon neutrality for all its activities by 2030. Within this framework, an ambitious decarbonization roadmap has been set up as of 2022, coupled with a 2 billion MAD investment program, with the major objective of covering electricity needs with renewable sources.

To achieve this goal, Tanger Med is adopting a two-pronged approach: on the one hand, the supply of renewable electricity; and on the other, the development of self-supply energy projects.

With regard to the first segment, as of January 1, 2025, Tanger Med Port Complex will be supplied with 100% green electricity. This renewable electricity is used to power ships in port, thanks to the Onshore Power Supply (OPS) infrastructure installed at the TC4 container terminal in the first phase, and which will be extended to the other quays of the Port Complex.

The installation allows ships to connect directly to green electricity at berth, eliminating carbon emissions for the duration of the call.

Other groundbreaking projects are also being rolled out to support the self-supply of green energy, including the installation of a 13 MW floating photovoltaic power plant, scheduled for service in 2025.

In December 2024, the Port Complex also obtained ISO 50001 certification, in recognition of the various energy efficiency projects it has launched.

These projects will enable Tanger Med to consolidate its competitiveness for the world's major shipping lines, logistics players, and industrial companies located within the Industrial Platform, and are also in line with the objectives adopted in the summer of 2023 by the International Maritime Organization IMO, which set carbon neutrality for the port and maritime sector by 2050.

PARTICIPATION IN THE HAMBURG SUSTAINABILITY CONFERENCE 2024



With the presence of Mr. Mehdi TAZI-RIFFI, CEO of Tanger Med Group, Tanger Med took an active part in the 1st edition of the Hamburg Sustainability Conference (HSC), which took place on October 7 and 8, 2024, at the City Hall and Chamber of Commerce of the city of Hamburg.

The event brought together world leaders from the political, economic, scientific, and civil society sectors, all united by the desire to take concrete action to achieve the UN's Sustainable Development Goals (SDGs).

Through insightful dialogue, trust-building, and collaboration focused on practical solutions, HSC has shed light on some of the world's most pressing challenges, while at the same time cultivating long-term, sustainable partnerships.

Structured around three main forums, five thematic hubs, and over 60 sessions, the conference enabled participants to reflect on new ways of reorganizing international financial systems, increasing investment in sustainable development, and harnessing innovation to generate transformational change. Together, they developed and defined concrete actions to build a sustainable future for all.

PARTICIPATION IN THE WORLD PORTS CONFERENCE 2024



The "IAPH 2024 World Ports Conference" was hosted during the 2024 edition by the Port of Hamburg from October 8 to 10, 2024. The event brought together key players in the global maritime supply chain, including port authorities, policymakers, ship and cargo owners, and service providers.

The conference offered crucial insights into how the world's ports are adapting to the energy transition and building secure, sustainable solutions in a rapidly changing global environment marked by increasing geopolitical instability and security threats. Discussions and presentations focused on risk management, building resilience, and creating new opportunities.

Tanger Med took an active part in the sessions and discussions, with Mr. Mehdi TAZI RIFFI, CEO of Tanger Med Group, taking part in the "Port Leadership in Data Collaboration" panel alongside Mr. Jens Meier, CEO of the Port of Hamburg, and Mr. Eugene Seroka, Managing Director of the Port of Los Angeles.

PARTICIPATION IN THE 9TH EDITION OF THE X-MOROCCO SYMPOSIUM



Under the High Patronage of His Majesty King Mohammed VI, may God assist Him, the 9th edition of the X-Maroc Symposium was held on December 17, 2024 in Casablanca, with the theme "Morocco's energy future, challenges, and opportunities." The event brought together experts, government officials, and key industry players to discuss the strategies and innovations needed to meet tomorrow's energy challenges and capitalize on economic and industrial opportunities.

The plenary session featured a speech by Mr. Jamal Eddine M'Hamdi, Chairman of X-Maroc Group, who highlighted the major advances made in the energy transition, under the enlightened leadership of His Majesty King Mohammed VI, may God assist Him.

Ms. Leila Benali, Minister for Energy Transition and Sustainable Development, made a strong appeal for greater mobilization to support this radical change in operating mode, with the goal of reinforcing Morocco's investment appeal in this strategic sector.

In the second panel, entitled "Economic growth and energy transition", Mr. Mehdi Tazi Riffi, CEO of Tanger Med Group, discussed the challenges and opportunities facing energy-consuming companies, while highlighting the specific constraints faced by Moroccan exporters within this context of energy transition.

The closing session was marked by a speech by Mr. Ryad Mezzour, Minister of Industry and Commerce, who reaffirmed the importance of energy in Morocco's industrial development.

Organized by X-Maroc Group (Polytechnic School Alumni Association), the symposium was attended by approximately 300 participants, including alumni, government officials, and Moroccan and international experts from the energy sector. The purpose of this event is to contribute to the national debate on energy sovereignty and suggest concrete solutions for a sustainable energy future.

PARTICIPATION IN THE 4TH EDITION OF THE ASFIM CONFERENCE



On November 13, 2024, the Moroccan Investment Management Companies' Association (ASFIM) organized a conference on the theme "Channeling National Savings to Stimulate Growth", bringing together the major players in the Moroccan financial sector at the Hyatt Regency Casablanca. This event provided an opportunity to discuss the challenges and opportunities of channeling national savings to support the country's economic growth.

Among those present were Nadia Fettah, Minister of Economy and Finance, Nezha Hayat, President of the Moroccan Capital Market Authority (AMMC), Brahim Touimi Benjelloun, President of the Casablanca Stock Exchange, and Réda Hilali, President of ASFIM. These leading figures shared their perspectives on the need for better management of domestic financial flows in order to boost productive investment.

The event was structured around three major panels: the first addressed the role of domestic savings in the Moroccan economy, the second focused on innovation in collective investment management, while the third explored the development prospects for asset management in Morocco.

During this last panel, Ms. Loubna GHALEB, Tanger Med's Strategy Director, contributed her expertise regarding asset management development, stressing the importance of structuring financial mechanisms tailored to the needs of the Moroccan market and local investors.

Discussions at the conference highlighted the importance of strengthening the mobilization of national savings, while innovating management tools and structures to promote sustainable investment and contribute to Morocco's long-term growth.

PARTICIPATION IN THE 3RD EDITION OF THE QATAR AFRICA BUSINESS FORUM

Tanger Med took part in the 3rd edition of the Qatar Africa Business Forum 2024, held in Marrakech on November 16 and 17, 2024, under the theme "Investing in AI for Tomorrow's Growth," exploring the impact of artificial intelligence for Africa's development.

This leading forum brought together influential figures and major organizations, providing an essential platform for dialogue and collaboration between Africa, Qatar, and other partners in the Middle East and beyond. On the Moroccan side, the forum was chaired by Aziz Akhannouch, Prime Minister, while Sheikha Al-Mayassa bint Hamad bin Khalifa Al-Thani, President of Years of Culture, honored the event with her presence, designating Morocco as a cultural partner for the year 2024.

The Qatar Africa Business Forum 2024 is part of the Qatar-Morocco Year of Culture 2024, underlining once again the depth of the strong and historic ties between the two peoples and between the two Heads of State,

His Majesty King Mohammed VI and His Highness Sheikh Tamim bin Hamad Al-Thani.

The forum brought together 350 eminent leaders from the private and public sectors, representing diverse interests essential to shaping Africa's future. This year's edition focused on the transformative power of artificial intelligence, with "Investing in AI for Tomorrow's Growth" as its main theme.

The main purpose of the forum was to accelerate South-South cooperation through joint projects focusing on artificial intelligence, technological innovation, and sustainability. Debates also focused on Africa's role in the global economy, with discussions centering on key sectors such as agriculture, smart urbanization, and renewable energies, as well as the preparation of sports and economic infrastructures for 2030, drawing on Qatar's experiences in hosting the 2022 FIFA World Cup.

PARTICIPATION IN THE 16TH EDITION OF THE MEDAYS FORUM



Tanger Med took part in the 16th edition of the MEDays Forum, organized under the High Patronage of His Majesty King Mohammed VI, and held in Tangier from November 27 to 30, 2024.

MEDays 2024 addressed a multitude of strategic themes covering crucial topics such as economic sovereignty, energy transition, resilience to global crises, technological innovation, global security, African integration, South-South cooperation, sustainable development, and global governance and regional partnerships.

Idriss AARABI, Import-Export Operations Manager, spoke at the event on a panel entitled "Building Bridges, Connecting Futures: Boosting Transportation and Infrastructure Development in Africa."

ORGANIZATION OF THE 2024 ANNUAL MEETING OF THE AFRICAN SPECIAL ECONOMIC ZONES IN NAIROBI, KENYA



From November 27 to 29, 2024, Nairobi hosted the Annual Meeting of African Special Economic Zones (SEZs), organized by AEZO and the African Union Commission, in partnership with the Kenyan Ministry of Investment, Trade, and Industry. The event brought together over 400 participants, including ministers, policy-makers, and private sector players, to discuss the role of SEZs in Africa's economic transformation.

Under the theme "Building Resilient, Inclusive, and Sustainable Economies", the meeting explored how SEZs can attract sustainable investment, boost competitiveness, and contribute to global priorities such as climate action and food security. Africa boasts over 250 operational SEZs, generating \$3.2 trillion in investment in key sectors such as agrifood, automotive, and aeronautics.

The opening ceremony featured a keynote address by His Excellency Dr. William Samoei Ruto, President and Commander-in-Chief of the Republic of Kenya Armed Forces, followed by speeches by H.E. Albert MUCHANGA, African Union Commissioner for Economic Development, Trade, Industry, and Mining, the Hon.

Salim MVURYA, Cabinet Secretary of the Kenyan Ministry of Investment, Trade, and Industry, Mr. Mehdi TAZI RIFFI, President of AEZO, and Dr. Gunther BEGER, Director General of Innovation and Economic Transformation of the SDGs at UNIDO.

A Memorandum of Understanding (MoU) was also signed between AEZO and UNIDO to strengthen cooperation as well as SEZ capacities.

Discussions focused on themes such as innovation, sustainability, competitiveness, and the integration of regional value chains. Participants had the opportunity to visit emblematic Kenyan SEZs, such as Tatu City and Konza Technopolis, to discover best practices in management and development.

The event redefined the approach to SEZs in Africa, highlighting their potential to promote sustainable economic development and inclusive growth. Kenya, the meeting's host, continues to play a key role in the region's economic integration, with a dozen or so SEZs operational and numerous projects under development.

UNIDO AND AEZO WORK TOGETHER FOR THE FUTURE OF SPECIAL ECONOMIC ZONES IN AFRICA



The United Nations Industrial Development Organization (UNIDO) and the African Economic Zones Organization (AEZO), representing African SEZs, are joining forces to promote the development of these strategic zones. At the African SEZ 2024 annual meeting, the two organizations presented their joint report entitled "Characteristics, Trends, and Prospects for Special Economic Zones in Africa - Insights from a UNIDO-AEZO Survey."

Based on a survey of 63 SEZs in 26 countries, this report examines the current situation and explores the potential of African SEZs. It outlines three strategic recommendations for maximizing their economic impact:

The report presents three strategic recommendations for African SEZs to maximize their economic impact:

- Strengthening management structures to improve efficiency and attract more investments.
- Embracing digitization, an essential lever for boosting competitiveness and operational efficiency.
- Diversifying into high-growth sectors, such as tourism and ICT, thereby reducing dependence on traditional industries and creating new economic opportunities.

The report, financed by the European Union and the Secretariat of the Organization of African, Caribbean, and Pacific States (OACP) through the ACP Friend Program, offers valuable insights into the future of African SEZs.

At the event, UNIDO and AEZO also formalized their commitment to strengthening their partnership by signing a Memorandum of Understanding (MoU). This initiative is part of UNIDO's ongoing programs, in particular the African Special Agro-Industrial Processing Zones (ASAP-Z) initiative, launched at the Africa Investment Forum (AIF) last year. This initiative aims to transform rural areas into thriving agro-industrial sectors.

"Together, we aim to create an investment-friendly environment in which economic zones can prosper and unlock Africa's vast economic potential," said Mr. Beger at the signing ceremony. This enhanced cooperation will play a key role in the successful implementation of continent-wide initiatives supporting Africa's industrialization and sustainable development.

Read and download
the report here:



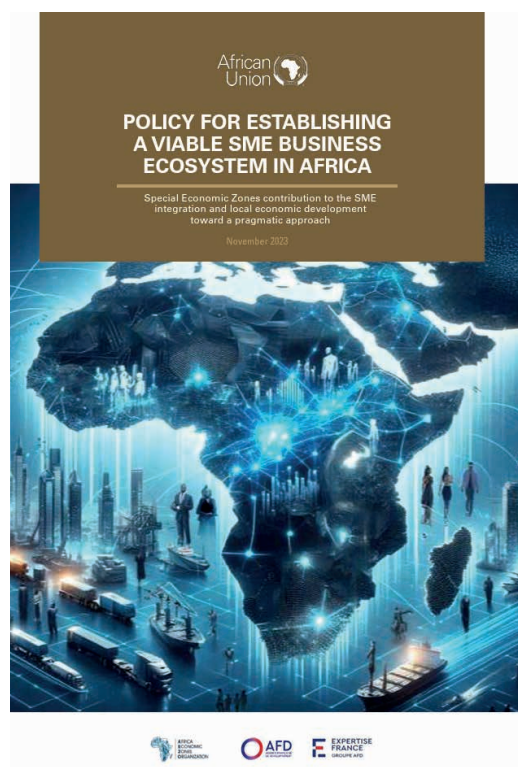
CUA-AEZO POLICY GUIDE: POLICY TO ESTABLISH A VIABLE BUSINESS ECOSYSTEM FOR SMES IN SPECIAL ECONOMIC ZONES ACROSS AFRICA

The African Union - Economic Development, Trade, Tourism, Industry, Mining (ETTITM) and the Africa Economic Zones Organization (AEZO) have launched a groundbreaking policy to integrate SMEs into Special Economic Zones (SEZs) across Africa. This initiative represents a major turning point in promoting local economic development, stimulating job creation, and strengthening regional competitiveness through SEZs.

Key policy points:

- Highlighting high-growth sectors to tap the potential of SMEs
- Improving access to financing for small businesses
- Focusing on skills development and capacity building
- Committing to environmental sustainability and social responsibility

The policy offers clear guidance for leveraging the unique assets of SEZs to strengthen SMEs, bridge economic disparities, and promote resilient, inclusive growth across the continent.



Read and download
the report here:





PORT AND LOGISTICS

MARSA MAROC

PERFORMANCE REVIEW

2024



63

MILLION TONS
OVERALL TONNAGE
+11% COMPARED WITH 2023



2,898,779

TEUs*
CONTAINER ACTIVITY
+13% COMPARED WITH 2023



24,513

TRUCKS
+4% COMPARED WITH 2023



102,806

NEW VEHICLES
+8% COMPARED WITH 2023



10.7

MILLION TONS
LIQUID BULK
+11% COMPARED WITH 2023



21.7

MILLION TONS
SOLID BULK
+9% COMPARED WITH 2023



9,116

TOTAL CALLS
+15% COMPARED WITH 2023

* Twenty-foot Equivalent Unit

DEVELOPMENT

LAUNCH OF OPERATIONS AT TERMINAL 1 OF THE PORT OF COTONOU



On October 8, 2024, Marsa Maroc teams marked a key milestone in their development by handling their very first vessel at Terminal 1 of the Port of Cotonou. This symbolic event is part of the delegated management of Terminals 1 and 5 of this strategic port, entrusted to Marsa Maroc by Bénin Manutentions S.A. in July 2024, following an international invitation to tender.

This new milestone testifies to Marsa Maroc's expertise and commitment to supporting the modernization and optimization of port infrastructures in Benin. By working with Bénin Manutentions S.A., the goal is to enhance the attractiveness of the port of Cotonou, a veritable logistics hub in the West African region.

MARSA MAROC AND LIBERIA'S NATIONAL PORT AUTHORITY SIGN A MEMORANDUM OF UNDERSTANDING

On Tuesday, November 12, Marsa Maroc and the National Port Authority of Liberia (NPA) signed a memorandum of understanding (MoU) in Monrovia to strengthen Liberia's port infrastructure and increase its regional trade potential.

The 18-month agreement covers two main projects:

- The development and operation of a new multipurpose terminal at the Port of Monrovia: The partnership aims to secure a public-private partnership (PPP) concession to develop a modern multi-purpose terminal. The terminal will be able to handle a wide range of cargoes, including dry bulk and break bulk, improving the operational efficiency and service capacity of Monrovia's main port.

- A concession agreement for the Port of Buchanan: The partnership aims to improve the Port of Buchanan's multi-purpose terminal, including the design, construction, financing, and management of this essential infrastructure to facilitate efficient cargo handling and support economic growth in the

region.

Under this protocol, Marsa Maroc and NPA will work closely together to assess current port operations, share their respective expertise, and finalize concession agreements.



INVESTMENT

PORT OF CASABLANCA: WORK BEGINS ON INCREASING THE DEPTH OF THE MULTI-PURPOSE TERMINAL



Work to deepen the multi-purpose terminal at the Port of Casablanca began last October. They concern Series 30 berths, which must reach a depth of -12 m/zh. This project is part of the development and optimization of port infrastructures at DEPC-TP.

The deepening of the quay will enable the terminal to accommodate larger Postpanamax vessels, capable of carrying large cargoes of up to 60,000 tons. This project represents a strategic lever giving the terminal a major competitive edge and enhancing its attractiveness to shippers and shipowners.

This project represents a strategic lever giving the terminal a major competitive edge and enhancing its attractiveness to shippers and shipowners. This investment is a direct response to the growing need for capacity and cost optimization.

The project to deepen the multi-purpose terminal marks an important step in the development of the Port of Casablanca. It reflects the company's determination to adapt its infrastructures to the demands of modern maritime trade, while offering new prospects for its customers.

MARSA MAROC MODERNIZES ITS EQUIPMENT FLEET

Marsa Maroc strengthens its equipment with the acquisition of three wheeled mobile port cranes for €14 million.

These cranes, acquired from German manufacturer Liebherr, will be used to handle dry bulk and break bulk, as well as heavy packages and containers. They are destined respectively for Tanger Med Port (bulk and break bulk terminal), the Port of Casablanca (multipurpose terminal), and the Port of Agadir, and will have a maximum capacity of between 124 and 154 tons.

TRAFFIC

GREAT CASABLANCA MAKES ITS FIRST CALL AT DEPC-TCR



On Sunday, November 3, the Port of Casablanca welcomed the first call of Grimaldi Group's new 5th generation vessel, Great Casablanca.

To mark the occasion, an inauguration ceremony was held at the East Container Terminal in the presence of several officials, including representatives of the Ministries of Equipment and Water, Transport, and Logistics, the Italian Consul General, and the Chairmen of Professional Associations.

This 250-meter-long vessel, with its dual capacity for Ro-Ro and container transport, is a major asset for strengthening trade between the Port of Casablanca and the main ports of West Africa, while offering exceptional operational and ecological efficiency.

Great Casablanca is equipped with an optimized propulsion system for greater energy efficiency, reducing CO2 emissions per ton transported by up to 43% compared with the company's other multipurpose CONRO vessels.

Marsa Maroc is actively pursuing its development strategy to internationalize its activities.

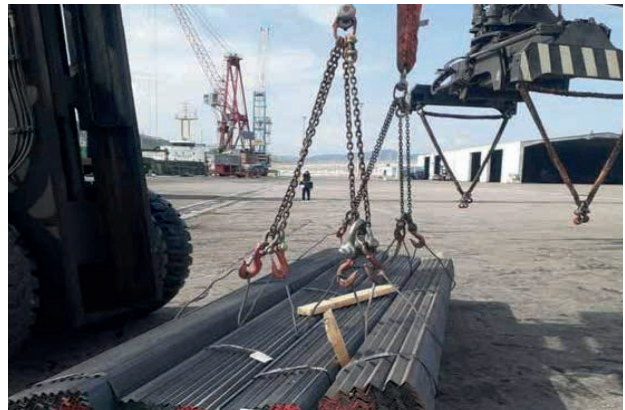
PIPELINE TRAFFIC AT THE PORT OF SAFI

Since September 2024, the Operations Department at the Port of Safi has been handling import traffic in pipes designed to link the Safi desalination plant to the town of Youssoufia, as part of a strategic project to meet the region's water needs.

The 7 ports of call handled cargos of around 54,000 tons, i.e. 9,000 pipes weighing 6 tons each, handled with great care and precision due to their fragile nature. This project is part of a wider initiative to secure water resources, including infrastructure to bring water to rural areas affected by water stress.

The Safi seawater desalination plant, managed by OCP Group, plays a vital role in supplying the city with drinking water.

NEW TRAFFIC AT TANGER MED'S BULK AND BREAK BULK TERMINAL



On October 9, 2024, the DETVMD terminal at Tanger Med Port handled for the first time a livestock feed vessel on behalf of a new customer newly established in the region.

This first shipment of 3,850 T was processed by the teams with direct delivery by truck.

FIRST TWINNING OPERATION AT THE PORT OF NADOR

The Operations Team at the Port of Nador carried out its first twinning operation on November 16, unloading a cargo of 1,312 tons of heavy lift cargo using two cranes simultaneously. The cargo is destined for the new wind turbine blade production plant being built in the region by Chinese customer AEOLON.

Three stopovers are scheduled to import the plant's production tools and accessories. This first shipment involved various elements, including forms and bridges for moving packages inside the plant, measuring up to 44 meters.



RENEWAL OF DEPL'S COMPLIANCE DECLARATIONS WITH THE PROVISIONS OF THE ISPS CODE

The compliance of DEPL's port facilities with the provisions of the ISPS code was renewed in October 2024 by the Ministry of Equipment and Water, following an update of the security plan assessments for the Marsa Maroc multipurpose terminal at the Port of Laâyoune. This five-year renewal is part of the Terminal Safety Improvement program.

The International Ship and Port Facility Security (ISPS) Code, which went into force on October 1, 2004, under Chapter XI-2 of the SOLAS Convention, forms the basis of a comprehensive, mandatory security regime for the international shipping industry.

Specifically, the ISPS Code aims to create an international framework that fosters cooperation between contracting governments, government agencies, local administrations, and the maritime and port sectors, in order to assess and detect potential threats to the security of ships and port facilities used in international trade, and to implement preventive security measures against these threats.



APM TERMINALS

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**ALL
THE
WAY
TO ZERO**

MAERSK

PERFORMANCE REVIEW

2024



142
MILLION TONS
OVERALL TONNAGE
+16.2% COMPARED WITH 2023



10,241,392
TEUs*
CONTAINER ACTIVITY
+18.8% COMPARED WITH 2023



516,842
TRUCKS
+8.1% COMPARED WITH 2023



600,872
NEW VEHICLES
+4% COMPARED WITH 2023



7,640,524
MILLION TONS
LIQUID BULK
-22% COMPARED WITH 2023



584,945
TONS
SOLID BULK
+1% COMPARED WITH 2023



3,047,387
PASSENGERS
+13% COMPARED WITH 2023



17,479
TOTAL CALLS
+3.42% COMPARED WITH 2023
INCLUDING
1217 MEGA-SHIPS
(> 290 m)

* Twenty-foot Equivalent Unit

TANGER MED PASSES THE 10 MILLION CONTAINER MARK

CONTAINER ACTIVITY: 10.24 MILLION CONTAINERS HANDLED

The Port Complex handled **10,241,392 containers*** in 2024, an increase of 18.8% compared to 2023. This performance is the result of the trust and commitment of port operators and shipping lines, as well as the high productivity levels achieved by all our teams. This result was also achieved thanks to the upgrading of certain facilities, commissioning of new equipment, and optimizing maritime calls to reduce waiting and maneuvering times.

* In TEU: Twenty-Foot Equivalent Unit

RO-RO ACTIVITY ON THE RISE

516,842 trucks were handled by Tanger Med Port in 2024, representing growth of **8.1%** compared with 2023. This traffic was mainly driven by industrial products, up **6.8%**, and agri-food products, up **7.2%**.

PASSENGER ACTIVITY: MORE THAN 3 MILLION PASSENGERS RECORDED

3,047,387 passengers passed through Tanger Med Port Complex in 2024, representing growth of **13%** compared with 2023. The Marhaba campaign, which is the main passenger transit period, performed optimally during its 2024 edition.

CONTINUED GROWTH IN NEW VEHICLE SALES

The Port Complex's two vehicle terminals handled a total of **600,872 vehicles in 2024**, an increase of **4%** on last year. This traffic includes 368,843 export vehicles produced by Renault's Melloussa and SOMACA plants in Casablanca, 170,519 vehicles exported by the Stellantis plant in Kénitra, 34,100 vehicles transshipped, and 27,410 vehicles imported.

SOLID AND LIQUID BULK TRAFFIC ON THE MOVE

Dry bulk traffic stagnated, with slight growth of **1%** over the previous year, totaling **584,945 tons handled**. At the same time, the volume of hydrocarbons reached **7,640,524 tons**, down **22%** compared with 2023. This decrease is mainly due to the transfer of part of the imports to the new storage facilities recently commissioned in other Moroccan ports.

OVERALL TONNAGE INCREASES

Tanger Med Port Complex handled **142 million** tons of goods in 2024, up **16.2%** compared with 2023.

MARITIME CALLS INCREASE

17,479 maritime calls were recorded at the Port Complex in 2024, up **3.42%** compared with 2023. These included **1,217 mega-ships** (over 290 meters in length), up **13.74%** compared with the previous year.

These results reflect the collective mobilization of port operators, local authorities, and administrations in the day-to-day management of the port, in order to keep pace with the major changes in world maritime trade.

MAERSK REVISES ITS ME2 SERVICE ROTATION



In October 2024, Maersk announced adjustments to the rotation of its ME2 service route, linking Northern Europe, the Middle East, and India. This modification, implemented from November 2024, removes Bremerhaven from the rotation.

The last ship to call at Bremerhaven on this service route was the CAP SAN SOUNIO, on October 11, 2024.

To compensate for this change, Maersk has set up a transshipment solution via Tanger Med. From now on, Bremerhaven will be linked to the Middle East and India via the Samba service route, which operates between Europe and the east coast of South America. This service route, which already includes Hamburg as a North German call, had integrated Bremerhaven at the beginning of 2024, reinforcing its connection capacities.

For more details,
see the official
announcement:



HAPAG LLOYD DECOUPLES EUROPE -WAF -ECSA-SAF SERVICES



In October 2024, Hapag-Lloyd announced the separation of its combined "WWA/SAT" service, operating on the Europe - West Africa (WAF) - South America East (ECSA) - South Africa (SAF) routes. This decision marks a return to a configuration of two separate services, following the temporary merger of the two loops in May 2024.

From now on, two independent routes will cover these strategic connections:

1- "WWA" service (Europe - West Africa):

- Calls: Anvers, Le Havre, Lisbonne, Tanger Med, Tema, Pointe Noire, Luanda, Anvers.
- Full rotation: 42 days.

2- Service "SAT" Service (Southeastern America - South Africa):

- Calls: Durban, Luanda, Tema, Paranagua, Itajai, Santos, Durban.
- Full rotation: 35 days.

This reorganization is designed to optimize lead times and regional coverage by meeting the specific needs of commercial flows on these two distinct routes.

For more information,
see the original article:



ARKAS LINE LEAVES THE NORTHERN EUROPE - WEST AFRICA ROUTE

Turkish shipping operator Arkas Line officially ended its direct service on the North Europe-West Africa route in December 2024, after almost ten years of operations along this strategic corridor.

However, Arkas Line maintains a strong presence in West Africa via its Tanger Med hub, thanks to optimized services and strategic partnerships.

Up to the end of 2024, Arkas offered two main services on the North Europe - West Africa trade route:

- Tema Express (TEX): This service linked Le Haure to Tanger Med and Tema, via time slots on the Europe-West Africa WWA service operated by Hapag-Lloyd.
- Europe Tanger Service (ETS): This offer connected Europe to West Africa via transshipment at Tanger Med, with calls at Rotterdam, Wilhelmshaven (temporarily replacing Hamburg), Antwerp, then back to Rotterdam via Tanger Med.

These two services, which have now been discontinued, have given way to a strategy refocused on Tanger Med, enabling Arkas to continue serving West Africa competitively.

Since January 2025, Arkas Line has relied on two new services via time slots on lines operated by Hapag-Lloyd:

- West Africa Service (WAS): This service covers a wide network linking Tanger Med, Dakar, Lagos, Cotonou, Abidjan, Tema and back to Tanger Med, using Hapag-Lloyd's WAX (Tanger Med - West Africa) service.
- Morocco Export Service (MES): This more specialized service links Tanger Med to Nouakchott, and is based on Hapag-Lloyd's WA1 (Tanger Med - West Africa) service.

Arkas Line's decision to consolidate its activities via Tanger Med reflects the growing importance of the Moroccan port complex as a hub for trade between Europe and West Africa. By relying on this hub, Arkas Line guarantees the continuity of its services and meets the growing needs of African markets, while also optimizing its operational resources.

With this reorganization, Arkas Line continues to play a key role in the development of maritime trade between Europe and West Africa, while reinforcing Tanger Med's logistics capabilities as a regional hub.

For more information, see the official announcement on the Hapag-Lloyd website:



HAPAG LLOYD EXTENDS "JDX" SERVICE TO TURKEY



Hapag-Lloyd recently extended the coverage of its Europe - Red Sea service, the "Jeddah Express" (JDX), by including Turkey in its itinerary. This strategic development marks an important step in strengthening maritime connections in the Mediterranean and beyond this revised rotation, with an inaugural departure on November 23, 2024 from Jeddah.

As part of this expansion, new calls in Mersin and Yarimca have been added to the northbound route. Furthermore,

Tanger Med will now replace Valencia, consolidating the Moroccan port's key role in Hapag-Lloyd's global network.

To support this expansion, a sixth vessel, the LITTLE EMMA, has been added to the operational loop. The new JDX service rotation includes the following ports: Anvers, Valence, Damiette, Djeddah, Damiette, Mersin, Yarimca, Tanger Med, and back to Anvers.

SYNERGY ANTWERP was the first ship to follow this revised rotation, with an inaugural departure on November 23, 2024 from Jeddah.

ARKAS LINE BOOSTS CABOTAGE TRAFFIC IN MOROCCO WITH ITS "MCS" SERVICE



Last December, Arkas Line, via its feeder branch EMES, increased the frequency of its intra-Moroccan cabotage service, known as "Morocco Cabotage Service" (MCS). This strategic development is part of the expansion of the Turkish operator's activities in the region, with several significant innovations.

The revised "MCS" service now includes new ports of call:

- Another stop at the Port of Casablanca.
- A stopover in Algeciras, thus extending our geographical coverage.
- A Northbound stopover at Tanger Med.

With the addition of the "ONUR G.A" (1,440 TEUs) on December 19, 2024, Arkas/EMES has changed the frequency of service from every 13 days to weekly.

The revised service is now operated by two 1,440 TEUs vessels, with a rotation via: Valencia, Tanger Med, Casablanca, Algésiras, Tanger Med, Casablanca, Valencia. The official launch of the new service was marked by the departure of the "CASABLANCA A" ship from Valencia on December 23, 2024.

To view the "MCS" service schedule, visit:



RALLYE AFRICA ECO RACE 2025: EUROPE AND AFRICA CONNECTED THROUGH TANGER MED PORT

From December 28, 2024 to January 15, 2025, the 16th edition of the Rallye Africa Eco Race brought together more than 500 participants from 27 countries. Organized under the High Patronage of His Majesty King Mohammed VI, the event kicked off in Monaco, with a key crossing via Tanger Med Port, gateway to Africa.

The competitors covered 6,000 km of diverse landscapes in Morocco and Mauritania before reaching Lac Rose in Dakar. Sandy tracks, rocky stretches, and vast deserts were all part of this unique adventure.

As a strategic partner, Tanger Med is reinforcing its role as a bridge between continents at this event which celebrates sports, the environment, and intercultural relations.



PARTICIPATION IN FRUIT ATTRACTION 2024



Tanger Med Port Authority took part in the 16th edition of Fruit Attraction, held in Madrid from October 8 to 10, 2024, organized by IFEMA MADRID and FEPEX. This major event for the global fruit and vegetable sector attracted more than 117,000 professionals, representing 145 countries, marking a significant 13% increase compared with the 2023 edition. Fruit Attraction continues to position itself as a key event for the promotion and marketing of fresh produce on an international scale.

Tanger Med Port Complex was present with a booth dedicated to its port and logistics services. The event showcased Tanger Med's modern, high-performance infrastructure, designed to optimize the transport and distribution of fresh produce, facilitating its delivery to world markets.

Through this presence, Morocco strengthens its strategic position in the international fresh produce market, while supporting its exporters and consolidating its role as a leader in world agricultural trade.

PARTICIPATION IN THE 9TH EDITION OF THE PORT AUTHORITIES ROUNDTABLE (PAR 2024)



Tanger Med took part in the 9th edition of the Port Authorities Roundtable (PAR 2024), organized by the Barcelona Port Authority, held from November 3 to 4, 2024 in Barcelona, Spain.

Under the theme of "Innovative Ports in the Age of Disruptions: Facing the Challenges of Uncertainty Together", this conference addressed the crucial issues facing ports and the maritime sector, which are essential elements in the global logistics network. These sectors play a key role in international trade and support the innovative development of the global supply chain.

PAR 2024 provided an important platform for strengthening cooperation and consensus between port authorities worldwide. The event provided an opportunity for participants to discuss emerging challenges, share best practices, and explore innovative solutions for navigating an increasingly uncertain and disruptive environment.

PARTICIPATION IN THE LOGITERR 2024 INTERNATIONAL TRADE SHOW



The International Trade Show for Mobility, Transport and Logistics (LOGITERR), organized by the Tangier City Council, the African Union of Transport and Logistics Organizations (UAOTL), and UCLG Africa, was held from October 23 to 25, 2024 in Tangier, Morocco. Organized under the aegis of the French Ministry of Transport and Logistics, the event brought together professionals, contractors, political decision-makers, institutions, and NGOs to discuss mobility, transport, and logistics solutions.

Tanger Med Port Authority actively participated in LOGITERR to promote the image of Tanger Med as a major logistics division in Africa, strengthen its presence on the African market, and contribute to the development of the transport and logistics sector in the region.

Numerous exhibitors and trade visitors attended the event, discovering the latest trends in the sector and presenting a global and diversified range of solutions for infrastructure development, industrial equipment, and design and engineering services. LOGITERR 2024 has mobilized the main players and operators in mobility, transport, and logistics, both nationally and internationally, with a particular focus on West and Central Africa. The event also offered new opportunities for meetings and networking.

MEDHUB

NEW FACILITIES IN THE LOGISTICS PLATFORM

OVER THE SEA CHINA HUB



OVER THE SEA CHINA HUB, a Chinese company, has decided to set up its new logistics center at Medhub, in order to strengthen its capacity to provide logistics, storage, and distribution services to the Tanger Tech-SATT area. This strategic decision is also in line with the Group's expansion in Africa, and is designed to strengthen its logistics operations and international flows between Asia and Africa.

QOOT COMMODITIES TRADING INTERNATIONAL



Emirati group Suhool Arabia Investment recently set up its subsidiary QOOT COMODITIES TRADING INTERNATIONAL at Medhub. This new distribution center will enable the business to strengthen its international trade network, while also optimizing its logistics services and the time it takes to distribute agri-food products between suppliers and end consumers.

ALBIS MAGHREB



ALBIS, a German group specializing in the distribution and sale of plastic raw materials, recently decided to set up in Medhub.

This move will enable ALBIS to better meet the growing needs of its customers on an international scale, and strengthen its presence in key markets such as the automotive and aerospace industries. With this new location, ALBIS aims to improve its distribution network and offer more rapid and efficient solutions to its partners in these strategic sectors.

FROCH



FROCH Group, a major player in the production of stainless steel tubes and pipes, recently decided to strengthen its international presence by setting up its logistics hub in Medhub.

By opting for MEDHUB, FROCH intends to expand its distribution network and respond effectively to the needs of the European market by managing its deliveries with great flexibility and speed.

This new facility at Medhub is a key step in the Group's development, providing access to a strategic geographical location close to Europe, and to the advantages offered by Medhub's Logistics Zone.

DIGITIZATION

GROUP

DIGITIZED PURCHASING: LAUNCH OF NEW CONTRACT MANAGEMENT SOLUTION

As part of Tanger Med Group's digital transformation strategy, we are pleased to announce the deployment of a new solution designed to digitize the entire contract lifecycle. As of January 1, 2025, we are putting the "Oracle Procurement Contracts" module into production, an ambitious initiative designed to optimize the preparation, monitoring, and execution of our contracts, while facilitating the automation and traceability of the various stages in the process.

The "Oracle Procurement Contracts" module covers four major phases in the contracting cycle, each designed to simplify and streamline processes:

- **Contract Library Administration:** This first phase centralizes all essential contract elements, such as clauses, templates, variables, and contract formats. Access to this information will be easy and secure for all users involved.
- **Draft Contract Creation and Consultation:** In this phase, a draft contract (EDC) is drawn up and published directly on the system, enabling stakeholders to consult and validate the content before formalization with the successful supplier.
- **Contractualization and Commitment:** Automatic contract generation, approval and signature (internal and external) will be greatly simplified, guaranteeing a smooth, error-free process.
- **Contract Execution and Monitoring:** Finally, this phase covers all the processes required for contract execution, including the management of service orders, renewals, and amendments. Ongoing monitoring will ensure compliance and proactive management of contractual commitments.

Two main tools are used to ensure optimal contract management:

- **Contracts Console:** This centralized dashboard will provide an overview of all current contracts within the Group, enabling transparent management and real-time monitoring.
- **Alerts and Notifications:** The system will trigger alerts to anticipate deadlines and ensure that all necessary actions are completed on time.

This new solution will transform contract management with a number of advantages:

- **Fluidity and Safety:** The contract management process will be faster, more secure, and more reliable, thanks to the automation of tasks and centralized information.
- **Increased Transparency:** Greater visibility over all contracts will enhance transparency and ensure clear, consistent management.
- **Enhanced Collaboration:** This tool will encourage more effective collaboration between the various departments involved (purchasing, legal, finance, etc.), by simplifying exchanges and ensuring optimum coordination.
- **Total Traceability:** All contract data will be recorded and accessible, facilitating audits and the monitoring of actions taken.

The deployment of the Oracle Procurement Contracts solution marks a key step in our digital transformation of our purchasing processes. This initiative will make contract management more fluid, secure, and transparent, while optimizing collaboration between teams. We are looking forward to seeing the benefits of this new solution rolled out across all our purchasing and contracting processes.



IT SERVICE MANAGEMENT SYSTEM: PREPARING FOR ISO 20000 CERTIFICATION



Two of our managers have recently distinguished themselves by obtaining the prestigious ISO 20000 Lead Implementor certification, issued by the renowned international organization PECB (Professional Evaluation and Certification Board). This accreditation, recognized worldwide, attests to their expertise and mastery of best practices in IT service management (ITSM).

For reference, ISO 20000 is the first international standard specifically dedicated to IT service management (ITSM). It defines a rigorous framework for the design, delivery, and continuous improvement of services, guaranteeing their quality and alignment with customer needs.

This certification is part of Tanger Med's preparations for ISO 20000 certification, a strategic objective that will strengthen our position as a benchmark player in our sector. This achievement illustrates our commitment to attaining operational excellence while meeting the most demanding international standards.

TANGER MED PORT AUTHORITY AND BANK OF AFRICA SIGN MEMORANDUM OF UNDERSTANDING FOR TECHNOLOGICAL COLLABORATION

Tanger Med Port Authority and BANK OF AFRICA recognize the importance of technological cooperation in their respective sectors.

Tanger Med Port Authority is committed to continuous innovation and the application of new organizational and technological models to add value to its logistics and port ecosystem.

BANK OF AFRICA also contributes to the continuous improvement of banking services offered to logistics and port professionals. It shares the same commitment to research and innovation for the benefit of its customers and partners.

Tanger Med Port Authority and BANK OF AFRICA have agreed to cooperate in the application of new technologies to enhance the provision of digital services for the optimized management of port and logistics operations, including related payments.



INTEGRATION OF TANGER ALLIANCE INTO TANGER MED'S BLOCKCHAIN PLATFORM: A CRUCIAL STEP FOR INNOVATION AND SECURE TRANSACTIONS

In a world where transaction digitization and security are becoming strategic priorities, the integration of key players in blockchain networks is emerging as an unavoidable solution for enhancing the transparency, efficiency, and traceability of exchanges.

Integrating these players into a blockchain network is more than just a technical addition; it represents a genuine transformation of commercial, financial, and operational processes.

Their integration into the network addresses legal concerns and ensures that transactions comply with the rules in force, thus reinforcing the legitimacy of the blockchain network.

With this in mind, Tanger Alliance, operator of the TC3 container terminal at Tanger Med Port, has integrated the Tanger Med Blockchain platform.

An initial pilot operation has been successfully carried out highlighting the advantages of using the Blockchain platform for container collection.

In fact, one of the applications from which the port and logistics community can benefit through the use of this platform is the securing and reliability of the goods collection circuit.

OT DATA CAPTURE AND INTERPRETATION: OPTIMIZING CRITICAL INFRASTRUCTURE MANAGEMENT



As part of its Smart Asset Management and Smart Infrastructure initiatives, Tanger Med is launching an innovative OT (Operational Technologies) Data Capture and Interpretation project. The purpose of this project is to harness real-time data to improve reliability, efficiency, and decision-making in the management of critical infrastructures.

Developed in collaboration with maintenance teams, TMPA's IT team, and an external service provider, this project focuses on the real-time capture and analysis of OT data, with specific applications such as cathodic protection and instrumentation. The main objective is to ensure constant monitoring of critical equipment to guarantee its proper operation and prolong its service life.

Real-time OT data capture and analysis enables constant monitoring of equipment, detecting anomalies immediately. Centralized management of critical equipment ensures reliable real-time control, enabling rapid intervention in the event of a problem. The project also aims to optimize maintenance, reducing costs by replacing expensive and less sustainable solutions with more efficient management.

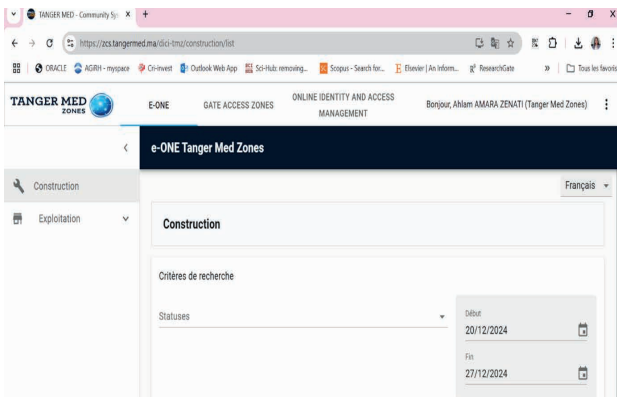
The operational impact on the port includes:

- Real-time monitoring, guaranteeing immediate detection of anomalies and preservation of infrastructures.
- Consolidating critical data facilitates rapid, informed decision-making.
- Optimizing cathodic protection reduces maintenance costs by avoiding costly alternative solutions, while enhancing operational safety by reducing the need for manual intervention.

This project represents a major step forward in port infrastructure management, ensuring reliability, safety, and reduced operating costs.

TANGER MED ZONES

LAUNCH OF THE PLATFORM ZONES COMMUNITY SYSTEM



As part of Tanger Med Group's digital roadmap, the Zones Community System (ZCS) has been launched at Tanger Med Zones. It's an innovative platform designed as a digital one-stop shop. Developed in-house by the department of Information Systems Organization Management's IT teams, this solution centralizes all existing systems, including:

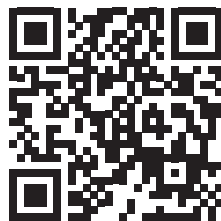
- e-ONE, for authorization management;
- Gate Access, for badge and sticker management.

The Zones Community System marks a major step forward in the digitization of TMZ's services. Planned developments include:

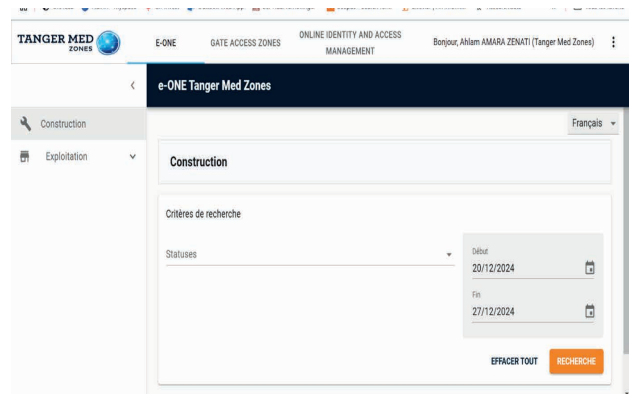
- Centralization of all current and future platforms in a single, coherent system.
- The development of a global reporting system, offering a consolidated view of data and improved decision-making.
- The implementation of an integrated solution for faster, more efficient processing of requests.

This new platform meets the objectives of improving operational efficiency, enhancing process visibility, and optimizing the user experience for Tanger Med Zones' partners and customers.

Discover the Zones Community System platform now:



E-ONE: OVERHAUL OF PROCESSES AND AN INNOVATIVE PLATFORM FOR AUTHORIZATION MANAGEMENT

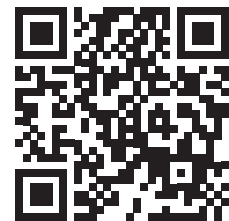


Tanger Med Zones is taking a major step forward in its digital transformation with the launch of e-ONE, an innovative platform that dematerializes its one-stop shop. This solution, designed to simplify the installation process for investors in Tanger Med's Industrial Platform, bears witness to TMZ's commitment to innovation and ecological transition.

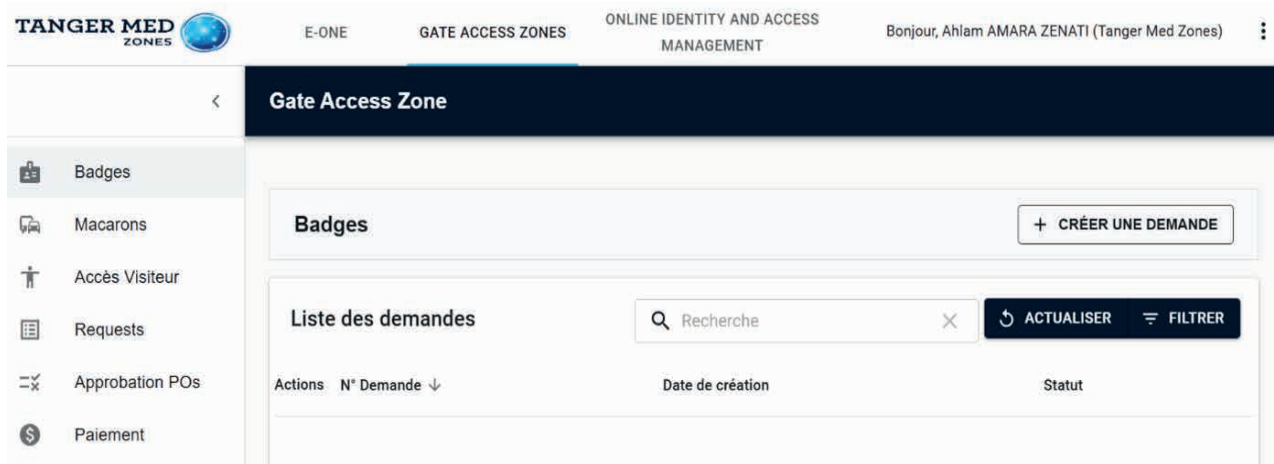
Accessible via the Zones Community System, e-ONE enables investors to submit and retrieve their installation permits, building permits, and operating licenses online. The platform also ensures total transparency, enabling users to follow the progress of their administrative procedures in real time, from submission to final approval.

With e-ONE, Tanger Med Zones provides a modern, efficient tool to optimize administrative procedures and boost the competitiveness of Tanger Med's site.

Scan the code to discover and access e-ONE:



OVERHAUL OF THE ACCESS MANAGEMENT SYSTEM: BADGES AND STICKERS



As part of the digitization strategy, the management system for Tanger Med Zones access badges and stickers has been completely redesigned. Developed in-house with the department of Information Systems Organization Management's IT teams, this redesign aims to offer an enhanced user experience, optimize internal processes, and proactively respond to the needs of economic operators.

The main improvements:

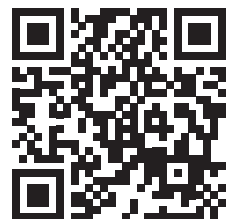
- Full technology update: A complete overhaul of the system to integrate modern technologies, a more intuitive interface, and simplified use for employees and managers.
- Centralized registration management: A centralized process for registering customers, users, and visitors, guaranteeing better monitoring and control of access.
- Integration with Oracle: The system is now connected to Oracle, enabling automated invoicing of services linked to badges and key cards, simplifying administrative management.

Future outlook:

- Integration with external organizations: There are plans to work with entities such as NSSF (National Social Security Fund) and NARSA (National Road Safety Agency) to extend functionalities and facilitate administrative procedures linked to access management.
- Strengthening digital services: The system will continue to evolve to offer even smoother, more secure solutions tailored to the growing needs of economic operators.

This modernization represents a key step towards boosting productivity, improving safety, and delivering an optimal user experience.

Order your badges
and stickers now
via the platform:



INDUSTRIAL PLATFORM

TANGER MED ACTIVITY ZONES REPORT

2024



Private Investments in 2024
10.06 b MAD



New Projects
99



Business Volume
Generated by Activity Zones
174 b MAD



New Expansions
21



Developed Surface Area
3,000 HA



Rental Warehouses
341,455 m²



Total Established Businesses
1,400



Logistics Flows
562,396



New Jobs Created
in 2024
14,034



Total Jobs Created
To-Date
130,000

NEW PRIVATE INVESTMENTS

In 2024, Tanger Med Industrial Platform attracted a total investment of **10.06 billion MAD** and the creation of a cumulative **14,034 new jobs**.

As for the zones developed by "**Tanger Med Zones**", **95 new industrial projects** representing a private investment of **3.63 billion MAD** and creating **11,239 new jobs** have been confirmed in 2024.

Among the major companies established: German automotive suppliers ZF, the world's second-largest, specializing in advanced mobility solutions, and MUBEA, introducing the production of carbon fiber preforms. Romanian MP Industry, specialized in plastic injection, and American Gentherm, specializing in climate control and comfort products, also contribute to strengthening Morocco's automotive ecosystem. French company Dachser will develop logistics services, particularly for the automotive sector.

Additionally, SFC Solutions, specializing in the production of sealing components, American APTIV, Japanese NSK, specialized in manufacturing steering system components, Turkish Standard Profil, and Spanish BAMESA, specialized in stamping and steel product distribution, have reinforced their presence through new industrial expansions.

Tanger Med Business Park includes the zones managed by Tanger Med Zones, a subsidiary of Tanger Med Group, and the new Mohammed VI Tanger Tech City, managed by SATT, a partnership between Bank of Africa (BMCE), Tanger-Tétouan-Al Hoceïma Regional Council, Tanger Med Group, and the Chinese company CCCC-CRBC.

So far, these zones have been developed over a footprint of 3,000 HA, hosting more than 1,400 companies and creating almost 130,000 jobs in over 10 sectors: automotive, aeronautics, textiles, healthcare, agri-food, electronics, renewable energies, packaging, services, and logistics.

MOHAMMED VI TANGER TECH CITY

As for the "**Tanger Tech**" zone, which has so far been developed over an area of 87 HA, **4 new players** have confirmed that they will be setting up in 2024, for an investment of **6.43 billion MAD** and creating **2,795 new jobs**, including the Chinese BTR New Material Group, which specializes in the production of materials for lithium-ion batteries, and holds the exclusive title of simultaneous world leader in the production of anodes and cathodes.

BUSINESS VOLUME OF SECTORS OPERATING AT TANGER MED

In 2024, the business volume generated by Tanger Med's Business Park reached 174 billion MAD, representing a significant increase of 12.3% over the previous year. This growth was reflected in various sectors:

- 117 billion MAD for the automotive sector, an increase of 10.38% compared with 2023
- 10 billion MAD for other industrial sectors, including textiles and aeronautics, down 11.11% from 2023.
- 46 billion MAD for the logistics sector, an increase of 15% compared with 2023.

TANGER MED ZONES

NEW SET UPS IN THE INDUSTRIAL PLATFORM

TANGER AUTOMOTIVE CITY

TI AUTOMOTIVE



TI Automotive

TI Automotive, a leading American business in the manufacture of engine supply and fluid handling systems, has set up in Tanger Automotive City. The project represents an investment of 60 million MAD and covers an area of 17,000 m². It will create 450 jobs, contributing to the growth of the Moroccan automotive industry and the development of local expertise.

TANGER FREE ZONE

AEW AUTOMOTIVE SYSTEMS



The Chinese group AEW Automotive Systems, which specializes in research, development and manufacture of automotive accessory parts, is moving into the Tanger Free Zone (TFZ). This project illustrates the Group's commitment to improving the safety and comfort of motorists, while meeting the growing demands of the global automotive industry. With more than 180 patents registered in these fields, AEW Automotive Systems is a leading innovator.

This move to Morocco, which becomes the Group's sixth host country after the United States, Germany, France, Japan, and Romania, marks a key stage in its international expansion. The project will cover an area of 4,200 m², represents an investment of MAD 27 million and will create 181 jobs.

TÉTOUAN PARK



Tétouan Park continues to strengthen its industrial ecosystem with the arrival of new set up projects. These initiatives cover a wide range of sectors, from optics and mechanical engineering to metal recycling and furniture production.

- **Global Optique:** Specializing in the manufacture of glass and optical products, this business will set up on an 815 m² site with an investment of 8 million MAD, creating 25 jobs.
- **Arkea:** Focusing on the manufacture of furniture and outdoor decorative items, the business will also invest 8 million MAD to set up on 853 m², generating 15 jobs.
- **MLM Metal:** A player in the recycling and transformation of aluminum, this project will cover an area of 4,368 m², with an investment of 20 million MAD and the creation of 35 jobs.
- **Miral Nord (expansion):** As part of its expansion, this mechanical manufacturing business will invest MAD 6 million to add 1,332 m² to its facilities and create 10 additional jobs.
- **Morela Morocco:** Specializing in the manufacture of medical scopes, this company will set up in 3,193 m², with an investment of 7 million MAD and the creation of 25 jobs.

These projects underline the attractiveness of Tanger Med's Industrial Platform for investors, offering a framework conducive to innovation and sustainable development in a variety of sectors.

PARTICIPATION IN EVENTS

INAUGURATION OF MP INDUSTRY IN TANGER AUTOMOTIVE CITY



On November 22, 2024, MP Industry Group, a subsidiary of MEN Industry Group specializing in the manufacture of plastic components for the automotive industry in Romania, inaugurated its first plant in Tanger Automotive City, within Tanger Med's Industrial Platform.

The inauguration ceremony was presided over by Mr. Ryad Mezzour, Minister of Industry and Commerce, in the presence of Mr. Ahmed Bennis, Managing Director of Tanger Med Zones, Mr. Jean Drugescu, Chairman and CEO of Metaplast and MP Industry Group, Mr. Dan Iacoban, Managing Director of MP Industry Group Morocco, and other senior Moroccan officials.

Covering an area of 35,000 m², this project involves the construction of a plant specializing in the manufacture of plastic parts using granulate injection technology in steel molds, for an investment of 437.623 million MAD and the creation of 150 direct jobs.

On this occasion, Mr. Mezzour welcomed the inauguration, which is of strategic importance for the development of the national automotive industry. "This project, developed as part of the Renault ecosystem, demonstrates once again the attractiveness of our industrial platform. The arrival of the MP Industry group in Morocco will play an active part in the deployment of the vision outlined for the sector: that of expanding local value chains

and increasing our production base. This plant, which is equipped with cutting-edge technology, will help consolidate our competitive position by promoting the local production of automotive parts." "We reiterate our unwavering support for MP Industry Group to further strengthen their presence in Morocco," he adds.

Mr. Ahmed Bennis, Managing Director of Tanger Med Zones said: "We are particularly delighted with this partnership with MP Industry and the Romanian investors. Our ambition is to contribute to strengthening their international competitiveness while continuing to promote the industrial integration of the Moroccan automotive sector."

For his part, Mr. Jean Drugescu said: "With the growth of the automotive industry and the potential of African markets, MP Industry Group is at the dawn of a promising future, particularly in Morocco. Thanks to the support of the Moroccan authorities, we are convinced that we will be able to strengthen our integration in the Moroccan automotive industry and proudly carry our slogan: "We are Moroccans."

In line with its vision and the major importance of sustainability in the sector, the group has taken care to equip its plant with photovoltaic panel systems, but also with several shredding and recycling lines for plastic waste.

CELEBRATING 20 YEARS OF TRONICO ATLAS



On October 10, 2024, Tronico Atlas celebrated its twentieth anniversary at its premises in the Tanger Free Zone (TFZ), part of the Tanger Med Industrial Platform. The ceremony was attended by a wide range of guests, including the French consul in Tangier, the developer representatives of "Tanger Med Zones", and "Tronico Atlas" executives represented by Mr. Bruno Picquart, Group CEO, Patrick Collet, Tronico Managing Director, and Hassan Zine El Abidine, Tronico Atlas Site Director.

A retrospective of the history of Tronico Atlas in Morocco was presented, highlighting the key moments that have shaped the company, as well as its significant contributions to the local economy.

An exhibition was also organized, in which some of the employees shared their stories and their career paths within Tronico Atlas. These personal stories have reinforced the sense of community and belonging among employees, testifying to the company's positive impact on their professional lives.

A highlight of the celebration was the presentation of Tronico Atlas' Research and Development (R&D) activities. The company now has two design offices in Tangier and Rabat, entirely dedicated to product innovation, and staffed by 100% Moroccan teams. This initiative underlines Tronico's commitment to promoting excellence and supporting the development of local skills.

The ceremony concluded with a networking session, enabling guests and employees to exchange ideas and strengthen professional ties. This anniversary is not only a celebration of past achievements, but also a look ahead to the promising future of Tronico Atlas in Morocco.

Tronico Atlas thus continues to play a key role in the Moroccan industrial ecosystem, proving that a commitment to innovation and local development is a winning formula for years to come.

PARTICIPATION IN A BUSINESS MEETING WITH A SPANISH DELEGATION: FOCUS ON INVESTMENT IN THE TTA REGION



On November 13, 2024, Tanger Med Zones (TMZ) took part in a business meeting organized as part of the prospecting visit to Morocco by a delegation of Spanish businessmen specializing in meat and dairy products. The event was held at the Hotel Farah in Tangier, as part of a drive to strengthen trade and partnerships between Morocco and Spain.

Represented by Hasnaa Benyaich, Senior Business Development Manager at Tanger Free Zone, TMZ also contributed to Panel 1, entitled: "Territorial Offers and Investment Incentives in the Tanger-Tétouan-Al Hoceima Region." This participation enabled us to share enriching perspectives and illustrate the potential for collaboration between Spanish and Moroccan companies.

PARTICIPATING IN THE ANFIA x RENAULT EVENT



On December 12, 2024, TMZ welcomed a delegation of Italian investors to TMSA's Tangier headquarters. This event, organized in collaboration with the Italian National Automotive Industry Association (ANFIA) and Renault, offered a unique opportunity to strengthen strategic relations between the Italian automotive ecosystem and that of Tanger Med.

Designed to encourage exchange and collaboration, the event showcased innovative projects and prospects for mutual development. Discussions focused on the numerous investment opportunities offered by Tanger Med's industrial platform, recognized for its competitive advantages and its role as a strategic hub for the automotive industry.

The participants, representing key players in the Italian and local automotive industries, discussed the strategic ambitions of both parties. ANFIA, a key player in Italy, and Renault, a pillar of Tanger Med's Industrial Platform, presented their respective visions for the development of the automotive value chain, underlining the importance of quality investments.

The meeting also provided an opportunity to highlight potential synergies between the two regions. The speakers shared their knowledge, experience and common ambitions, strengthening business ties in a framework conducive to the establishment of lasting partnerships.

PARTICIPATION IN THE RAILWAY INDUSTRY SUMMIT



Morocco has consolidated its position as a leader in the African rail sector, thanks to the introduction of high-speed trains and accelerated infrastructure development. This dynamism has enabled the country to become a strategic crossroads for rail connectivity on the continent.

In this context, TMZ took part in the Railway Industry Summit, a major event for the rail industry in Africa, held in Casablanca on December 10 and 11, 2024. At this 3rd edition, the business convention provided an ideal platform for exchanging ideas, sharing experiences and creating new opportunities for collaboration.

The event brought together national and international players in the rail sector, fostering fruitful discussions on challenges and innovations in rail infrastructure and technology.

The Railway Industry Summit was a strategic event for Tanger Med Zones, reinforcing its position as a key player in the development of logistics and transport infrastructures in Africa, while paving the way for new collaborations with internationally renowned companies.

PARTICIPATION IN THE MARRAKECH AIRSHOW



Co-organized by the Ministry of Industry and Commerce, the National Defense Administration, the Royal Armed Forces, the Royal Air Force, and other institutions in the aeronautics sector, the Marrakech Airshow has become, over the years, a key event in the aeronautics and space sector, as well as a global benchmark for innovation and technological development.

Held from October 30 to November 2, and attended by civil and military officials, major manufacturers, equipment suppliers, and decision-makers from the international aerospace sector, this edition offered a framework conducive to the creation of business opportunities and the realization of commercial and investment partnerships, thanks to an exhibition area, static and dynamic demonstrations, networking sessions, high-level conferences, and air shows.

Tanger Med Zones' participation as an exhibitor at this year's event strengthened its position as a key player in this high value-added sector. TMZ had the opportunity to share its experience with renowned customers such as SOURIAU, KM AERO, DAHER, TREROC, EATON, and others, while shedding light on the role of the Tangier-Tetouan-Al Hoceima region in the strategic development of the aeronautical sector.

SERVICES

TANGER MED ENGINEERING

PARTICIPATION IN THE 9TH ANNUAL AEZO CONVENTION



From November 27 to 29, 2024, Tanger Med Engineering (TME) took part in the 9th Annual African Economic Zones Organization (AEZO) Convention, held in Nairobi, Kenya. This leading event brought together experts, decision-makers, and professionals from Special Economic Zones (SEZs) to discuss current issues and best practices in the sector.

During the convention, Mr. Nasser TLASELLAL, Managing Director of Tanger Med Engineering, spoke on the topic of "Measuring impacts: How SEZs Contribute to the United Nations' Sustainable Development Goals Agenda."

In his speech, Mr. TLASELLAL addressed key themes, illustrating the convergence between the Sustainable Development Goals (SDGs) and the practices of Special Economic Zones:

- Synergies between the UN SDGs and Ecological Industrial Parks (EIPs).
- Tanger Med Group as a model of alignment with SDGs.
- TME's engineering principles in support of SDGs.

The speech reaffirmed Tanger Med Engineering's position as a key player in the promotion of responsible economic development, while reinforcing its role as a reference in the field of Special Economic Zones in Africa.

PARTICIPATION IN THE PORT DEVELOPEMENT MEA FORUM IN DUBAI



On October 21 and 22, 2024, Tanger Med Engineering actively participated in the Port Development MEA Forum held in Dubai, under the theme: "Advances in the Development of Intelligent and Sustainable Port Infrastructure to Strengthen the Maritime Portfolio of the Middle East and Africa."

This major event was an opportunity for Tanger Med Engineering to share its expertise and take part in two thematic panels essential to the future of the maritime sector:

- Panel 1: "Challenges and Opportunities of Container Terminal Automation"
- Panel 2: "Investment Opportunities in the Ports of the MEA Region - Financing the Future of the Port and Maritime Industry"

Tanger Med Engineering's participation in the Port Development MEA Forum illustrates its key role in the development of intelligent and sustainable port infrastructures in the Middle East and Africa. Through rich exchanges and visionary perspectives, Tanger Med continues to contribute to strengthening regional and international maritime competitiveness.

CIRES TECHNOLOGIES

PARTICIPATION IN INTERSEC SAUDI ARABIA 2024



From October 1 to 3, Cires Technologies took part in Intersec Saudi Arabia 2024, one of the leading events in the security and digital technologies industry, held at the Riyadh International Convention & Exhibition Center.

Cires Technologies was delighted to present its innovations in the field of digital security and technological solutions, highlighting cutting-edge products including:

- TracUP: The ultimate asset tracking platform, enabling optimized management of resources and equipment.
- RidUP: Fleet management reinvented, for greater efficiency and seamless control.
- Traffix: The future of intelligent traffic management systems, helping to make cities safer and smoother.

The event was an opportunity for Cires Technologies to connect with industry leaders, strategic partners, and customers, while launching exciting discussions on new opportunities to shape the future of security and digital technologies.

MARSA MAROC LAUNCHES CABOTAGE OPERATIONS

Marsa Maroc began cabotage operations in October 2024 in partnership with LafargeHolcim Maroc. This partnership provides for the implementation of an integrated logistics solution, including the coastal shipping of clinker between the ports of Agadir and Laâyoune, and its handling at both ports.

A cabotage operation makes it possible to transfer almost 6,000 tonnes of clinker between Agadir and Laâyoune by sea shipment, instead of several truck journeys previously required to transport similar volumes overland.

Switching to sea transport not only reduces CO2 emissions and relieves congestion on the roads, but also allows us to increase the volume and fluidity of flows, reduce the rate of loss of goods

during transfer, and ensure the safety of goods and the reliability of transit time. Ultimately, all these benefits enable customers to better manage their Supply Chain.

This approach confirms Marsa Maroc's determination to include environmental issues in its development projects, and to establish CSR as an essential component in supporting its partners in their sustainable growth strategy.

This project will enable Marsa Maroc to kick-start its development in coastal shipping, in line with its 2030 development strategy, which positions Marsa Maroc as a benchmark port, logistics and maritime partner in Morocco and Africa, offering integrated, digitized and sustainable solutions.

MARSA MAROC STRENGTHENS ITS COMMITMENT TO ART

Marsa Maroc has made a sculpture by one of Morocco's leading contemporary artists, Farid Belkahia, available to the Mohammed VI Museum of Modern and Contemporary Art.

This emblematic 12-meter-high work, which graced the company's headquarters for over 30 years, has been on display on the Museum's esplanade since October.

Its exhibition at the museum entrance will enable the general public to discover this work of great expressive power in an accessible and open setting.

This loan testifies to the company's commitment to promoting the country's artistic heritage and sharing it with an ever-wider public as part of its social commitment.



KHADIJA ANINY: 1ST FEMALE GANTRY CRANE OPERATOR



Khadija ANINY became Marsa Maroc's first female port gantry crane operator at the port of Casablanca after holding several positions within the company.

Khadija was confirmed as a port gantry operator after passing an internal competitive exam and specific training tests.

Her career path is a testament to her openness to a new culture, encouraging initiative and adaptability, while promoting diversity and equal opportunity in line with Marsa Maroc's CSR strategy.

In choosing this profession, Khadija embodies not only the desire to overcome gender stereotypes, but also the spirit of initiative strongly encouraged in the context of Marsa Maroc's transformation. She was versatile and adaptable, and never hesitated to take on a challenge.

By sharing her experience, Khadija ANINY is helping to change perceptions and hopes to encourage other women to consider careers in professions where they are still under-represented.

TANGER MED FOUNDATION CONTINUES ITS CATARACT TREATMENT CAMPAIGN FOR THE PEOPLE OF FAHS ANJRA



Launched in December 2023, this medical program aims to combat cataracts in Tanger Med Group's main activity zones, notably the Fahs Anjra Province. This initiative is being carried out in collaboration with local authorities, associations, and private players in Tangier's health sector.

Cataracts, an eye condition that particularly affects rural populations, are one of the main causes of avoidable blindness. The purpose of this initiative is to significantly reduce the prevalence of this disease, while improving the quality of life of those affected.

AREAS OF INTERVENTION

The campaign is divided into three main phases, each designed to maximize the impact of the operation:

1. Survey and Assessment

A qualified medical team travels directly to the douars of the Fahs Anjra province to carry out cataract screening. Identified patients are made aware of the problem and helped to regularize their social situation, before being referred to partner organizations in the health sector of Tangier. To date, over 1,000 people have been screened in the province.

2. Regularization of Mandatory Medical Insurance (AMO) status

Tanger Med Foundation provides administrative assistance to enable screened patients to regularize their AMO status, thus facilitating their affiliation to social security organizations in Morocco. More than 7,771 households have already benefited from this awareness-raising and regularization operation.

3. Medical Intervention

Over 300 people have already benefited from check-ups and cataract surgery. These patients also received medical and administrative support for their social care. The costs of the partner clinic are covered jointly by Tanger Med Foundation and the beneficiaries' mutual insurance companies.

This initiative reflects Tanger Med Foundation's commitment to improving the health and quality of life of local populations, while helping to reduce inequalities in access to healthcare in rural areas of Morocco.

ORGANIZATION OF AN AWARENESS-RAISING WORKSHOP FOR DAR TALIBA AND DAR TALIB MANAGERS



As part of its initiatives to strengthen educational support, Tanger Med Foundation organized an awareness-raising workshop on the theme of "Conscious and Benevolent Communication." The workshop, held on November 30 and December 1, brought together the 22 managers of Dar Taliba and Dar Talib establishments in the Fahs-Anjra province.

The main objective of this training was to enhance the communication skills of the managers, in order to improve exchanges with the middle and high school students living in these boarding schools. "Dar Talib" and "Dar Taliba" are boarding schools that provide an educational framework for pupils from isolated villages, giving them access to local education and high-quality pedagogical support.

The awareness-raising sessions focused on compassionate and respectful communication techniques, which enable us to better supervise students while promoting their personal and academic development.

TANGER MED FOUNDATION PROMOTES DIGITAL CULTURE IN FAHS ANJRA PROVINCE



In line with Morocco's Digital Strategy 2030, which places digital transformation at the heart of national priorities, Tanger Med Foundation has supported digital training for 50 beneficiaries at the Ksar Al Majaz youth economic integration platform in the Fahs Anjra province.

Supported by the Chôala Association, this initiative combining theory and practice took place under the aegis of the Chamber of Commerce, Industry, and Services of the Tangier-Tétouan-Al Hoceïma region, in partnership with the National Initiative for Human Development (INDH) of the Fahs Anjra province and the provincial youth directorate.

The aim of this training cycle is to use digital technology as a lever for development. It has been designed around six workshops spread over four days on November 9, 10, 16, and 17, 2024, covering topics such as artificial intelligence, office software, game development, editing, and 3D design.

The training concluded with the presentation of certificates by the training partners, all convinced of the importance of enriching the skills of young people and facilitating their professional integration.

TANGER MED FOUNDATION SUPPORTS THE MOROCCAN LEAGUE FOR CHILD PROTECTION (LMPE) IN M'DIQU IN THE LAUNCH OF 3 PRE-SCHOOL CLASSES

The Moroccan League for Child Protection (LMPE), a national organization that has been working to protect vulnerable children and safeguard their fundamental rights since 1954, is receiving support from Tanger Med Foundation for the launch of three new pre-school classes.

These classes are integrated into the "Noujoum Al Bahr" Educational Complex, located in the Foul El Olliq district of M'diq. The center, launched in early 2024, is designed to meet the needs of families in the area, particularly those facing economic hardship. Tanger Med Foundation's initiative is in line with its desire to contribute to the development of education, and to provide a favorable learning environment from an early age.



FOR THE SECOND YEAR RUNNING, DALIA SAILING SCHOOL WELCOMES STUDENTS FROM THE NATIONAL "STUDIES AND SPORTS" PROGRAM



Launched in 2019 by the Ministry of National Education, Preschool, and Sports, the "Studies and Sports" program aims to combine studies and sport by introducing a sports track into the academic curriculum, starting in the first year of middle school and extending right up to graduation.

Within the framework of the agreement signed between the Ministry and "Dalia Nautical Sports Association," Dalia's Sailing School has welcomed, for the 2024/2025 school year, 24 students from the Abdelkrim El Khattabi Middle School in Ksar Al Majaz, part of the Fahs Anjra regional directorate, who receive three weekly sessions.

Equipped with the necessary facilities and qualified staff, Dalia's sailing school supports the Ministry's program by offering students the right framework and infrastructure to study and practice sailing.

TANGER MED FOUNDATION CONTINUES TO SUPPORT ARTISTIC WORKSHOPS IN RURAL AREAS FOR THE 2024/2025 SEASON



• CHOIR AND PIANO WORKSHOPS AT MELLOUSSA

The polyphonic choral singing workshop, better known as the Melloussa Choir, was launched by Tanger Med Foundation more than five years ago. Since its inception, this workshop has enjoyed growing success, and continues to attract the enthusiasm and commitment of the children.

In partnership with the association "The Soul of Tangier Association for Choir, Art, and Culture," Tanger Med Foundation has decided to renew this workshop for the 2024/2025 season. The aim of this initiative is to offer children a space where they can practice music, exchange ideas and enjoy a friendly atmosphere, while fostering their personal development, social cohesion and the promotion of musical culture. Currently, 22 schoolchildren are benefiting from this program.

Additionally, a second workshop, dedicated to piano, was launched last year with the aim of making this instrument accessible to a wider audience. Following its success, this workshop has also been renewed. It currently has 15 beneficiaries.

One of the major aims of this piano workshop is to prepare students to take part in the National Piano Competition in 2025. This competition will enable them to develop the technical skills and confidence needed to perform on stage. The competition, held annually in Tangier, brings together a jury of piano teachers from different cities in the Kingdom, as well as international professionals.



• MULTIDISCIPLINARY ART WORKSHOPS IN TÉTOUAN

Thanks to its partnership with the Mohammed VI Foundation for the Promotion of Social Works of Education-Training, Tanger Med Foundation is continuing its program of multi-purpose art workshops for pupils in the municipality of Khmiss Anjra.

These workshops take place at the IKLYLE socio-cultural center in Tétouan, with the goal of awakening participants' talents and enriching their artistic careers.

The 30 students benefiting from the program have the opportunity to learn about a variety of artistic disciplines, including music, digital paint, and sculpture. By stimulating their creativity, these workshops help to democratize access to art. Supervision is provided by artists and teachers renowned for their expertise, guaranteeing quality support and immersion in each discipline.

STUDENTS FROM DOUAR BOUJMIL ELEMENTARY SCHOOL DISCOVER LAND ART



A branch of contemporary art, Land Art combines a natural setting with materials such as wood, soil, stone, sand, water, and rocks. Carried out by the "Zanka90 pour la Culture" association in the Boujmil douar, this artistic concept has been playing a role for several years in the attractiveness and enhancement of this isolated area in the M'diq-Fnideq prefecture. Through artistic creations and open-air exhibitions by Moroccan and foreign artists, Land Art helps to promote the development of tourism in this region, to the benefit of the local population.

As part of the 8th edition of FLATTA (Festival Land Art Tanger-Tétouan-Al Hoceïma), organized on the emblematic site of Boujmil, Tanger Med Foundation supported an educational workshop introducing visitors to Land Art. The aim of the workshop, which brought together some thirty students from the Boujmil douar elementary school, was to raise awareness among the younger generation of the principles of rural and solidarity tourism. This initiative aims to raise awareness of the importance of art in enhancing local heritage, and to encourage young people's involvement in the development of their region.

SPORTS FOR EDUCATION: PROVINCIAL SCHOOL ATHLETICS TOURNAMENT IN THE MUNICIPALITY OF JOUAMAA



As part of the annual program of the Moroccan Royal School Sports Federation, the Fahs Anjra regional section, in partnership with Tanger Med Foundation, organized a provincial school athletics tournament on Wednesday November 13, 2024, in Chrafate, in the municipality of Jouamaa.

The event brought together nearly 400 students from the province's elementary, middle, and high schools, and was a decisive step towards the regional and national school championships.

The tournament was attended by representatives of the Fahs Anjra Province, the Jouamaa commune, the Fahs Anjra Provincial Departments of Education and Culture and Youth, as well as the Fahs Anjra Federation of Parents' Associations and private companies.

This race, which has become an important annual event, has several essential educational aspects. It supports the impact of sport on academic success, encourages the values of competition and personal achievement in rural areas, and promotes equality between girls and boys through an inclusive approach.

CELEBRATION OF INTERNATIONAL RURAL WOMEN'S DAY



To mark International Rural Women's Day, celebrated every October 15, the delegation from the Tanger Cooperation Development Office, in partnership with Tanger Med Foundation, organized a meeting at the Khmiss Anjra Women's Skills Development Center.

Under the theme "Cooperatives: the Gateway to Economic Empowerment for Rural Women," this initiative aimed to highlight the role of cooperatives in local development and raise awareness of the opportunities they offer rural women.

Essential levers for economic empowerment, cooperatives help to create jobs, ensure financial independence, and strengthen women's social and professional status.

Tanger Med Foundation has been supporting women's cooperatives for several years through programs such as "Lalla Moutawina", the organization of solidarity markets and strategic partnerships. It offers expertise, financial, and technical support, as well as appropriate training, contributing to the sustainability of cooperatives and the development of the social economy in the province of Fahs Anjra.

ATHLETES FROM DALIA SAILING SCHOOL EXCEL AT NATIONAL COMPETITIONS

- The "Al Massira Cup" Regatta

On November 17, the town of M'diq hosted the 34th edition of the "Al Massira Cup" regatta, a national sailing competition organized to mark the 49th anniversary of the Green March.

Organized by the Royal Yacht Club of M'diq (RYCM) under the aegis of the Moroccan Royal Sailing Federation (FRMV), the event brought together more than 100 sailors from eight national clubs.

The Dalia Nautical Sports Association (ADSN) also took part in the competition, via its Dalia Sailing School, represented by six boys and two girls in the Optimist category, as well as one competitor in the ILCA 4 category.

Dalia Sailing School delivered a remarkable performance: Wiame took first place in the girls' category, Samy came first in the youth category, and Yassine took second place overall.

The competition took place over two days, with light winds, allowing participants to compete in five heats.

It is also worth noting that last December in Argentina, Morocco presented its bid to host the Optimist World Championship in 2026.



- Moroccan Championship in the Optimist category

Dalia Sailing School's team won the Moroccan Championship in the Optimist category for 2024, at the competition organized by the Mohammedia Yacht Club.

Dalia Sailing School athletes shone with outstanding performances: in addition to taking first place in the team ranking, athlete Hatime Chaiiri took first place in the overall ranking, followed by Yassine El Wafi in third place.

Wiame Daoui also distinguished herself, coming second in the women's category, while Hasni Samy took second place in the youth category. In total, five athletes from the school qualified for the national team.

LYCÉE MEDITERRANÉEN (MEDITERRANEAN HIGH SCHOOL)

HORIZONS CONFERENCE: LYMED HOSTS FRANCO-MOROCCAN MATHEMATICS TOURS



As part of the Franco-Moroccan Mathematical Tours, LYMED hosted an exciting conference on the famous Tower of Hanoi problem. Organized by the Digital Analysis, Nonlinear Analysis, and Applications Laboratory at the Faculty of Science in Tétouan, in partnership with the Analysis, Geometry and Applications Laboratory at Sorbonne Paris Nord University, this scientific event enabled LYMED students to delve into the fascinating mysteries of mathematics.

Mr. Benoît RITTAUD, lecturer and researcher at Sorbonne Paris Nord University, captivated the audience by retracing the history of the Tower of Hanoi problem and illustrating its many practical applications. Using concrete examples, he brilliantly explained the steps involved in solving the problem, making a sometimes complex concept accessible.

The conference ended with an enriching exchange of views, with Mr. RITTAUD pedagogically answering the students' questions. It also highlighted the vast opportunities offered by mathematics, both in academic and professional careers.

LYMED ORIENTATION FORUM: A DAY OF EXCHANGE, INSPIRATION, AND OPPORTUNITY



LYMED organized another edition of its Orientation Forum, a day dedicated to supporting students in their reflections and academic orientation choices. The event is designed to inspire and guide young talent towards excellence.

The Forum brought together a prestigious panel of representatives from leading Moroccan and international engineering schools. These included École Polytechnique (X), Télécom Paris, Arts et Métiers (Rabat Campus), Centrale Casablanca, and CentraleSupélec. Campus France, a key player for studies in France, also provided its expertise to students seeking opportunities abroad.

The day was punctuated by captivating presentations on the courses on offer, inspiring testimonials from alumni, and enriching exchanges with professionals from different sectors. LYMED students had the opportunity to ask questions, explore various academic and professional perspectives, and gain a better understanding of the many careers open to them.

VISIT BY THE DELEGATION FROM THE DEMOCRATIC REPUBLIC OF CONGO: EXPERIENCE-SHARING AND INNOVATIVE DISCOVERY



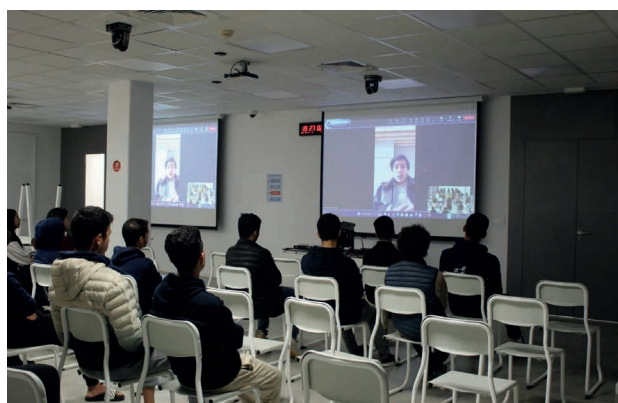
LYMED was pleased to welcome a delegation from the Democratic Republic of Congo on a study and experience-sharing mission to Morocco.

During the visit, members of the delegation had the opportunity to discover LYMED's activities and ambitions, as well as its innovative teaching model. This unique approach, focused on academic excellence and skills development, particularly caught their attention.

The meeting also provided an opportunity for constructive discussions on opportunities for collaboration in the fields of education and socio-economic development. The fruitful exchanges between the two parties testify to a shared desire to build lasting partnerships and create beneficial synergies for our respective communities.

This visit symbolizes an important stage in the strengthening of relations between Morocco and the Democratic Republic of Congo, with the emphasis on sharing expertise and innovation in the interests of progress.

SYNERGIES BETWEEN ARTIFICIAL INTELLIGENCE AND GREEN HYDROGEN: AN INSPIRING CONFERENCE FOR LYMED PREPARATORY STUDENTS



LYMED students had the opportunity to attend a videoconference hosted by Yanis Benchekroun, a renowned engineer based in the United States and a major player in the field of Artificial Intelligence.

The event kicked off with a captivating presentation of the speaker's academic and professional background, illustrating his expertise and commitment to AI. Yanis Benchekroun then passionately explored the interactions between artificial intelligence and green hydrogen, two booming sectors.

Emphasis was placed on the considerable opportunities offered by green hydrogen for Morocco. With its abundant natural resources and ambitious commitment to renewable energies, the Kingdom has everything it takes to establish itself as a major player, both on the African continent and on a global scale.

1337 MED

120 STUDENTS JOIN THE 3rd CLASS OF 1337 MED



We were delighted to welcome 120 new students to the 3rd class of 1337 MED, marking an important milestone in their academic and professional careers.

These talented young people, driven by a passion for innovation and a creative spirit, join our training program of excellence. Their energy and commitment promise to enrich our community, while helping to shape a promising future in digital technologies.

We wish them an experience rich in learning, challenges and inspiring collaborations at 1337 MED.

SUCCESSFUL LOCAL CTC CHALLENGE ORGANIZED BY 1337'S CYBERSECURITY CLUB: 9 STUDENTS CROWNED WINNERS!



1337 MED's Cybersecurity Club organized a local CTC (Capture The Flag) challenge that brought together students with a passion for IT security, in a thrilling and challenging atmosphere.

This intense challenge gave participants the opportunity to put their complex problem-solving and ethical hacking skills to the test. The challenges on offer explored a wide range of cybersecurity issues, stimulating their analytical minds and creativity.

Among the many students who took part, nine stood out for their outstanding performances. These winners have proved their mastery of this demanding technical field, a credit to their training and commitment.

This success is a true illustration of the talent and potential of 1337 MED students in the cybersecurity sector, a field that is constantly evolving and essential in today's digital world.

CIRES TECHNOLOGIES VISIT: AN EXCHANGE AND RECRUITMENT OPPORTUNITY FOR 1337 MED STUDENTS



1337 MED campus was delighted to welcome Cires Technologies, a subsidiary of Tanger Med Group specializing in technology, offering students a unique opportunity to discover its recognized expertise and innovative projects in the field of digital technologies.

The meeting was marked by constructive discussions on career opportunities and possible collaborations between 1337 MED and Cires Technologies. These enriching exchanges highlighted the potential for synergies between academia and the professional sector, while opening up new prospects for our students.

During the visit, Cires Technologies also presented the recruitment opportunities available, generating considerable interest among the students. These concrete opportunities strengthen the link between the campus and the professional world, illustrating 1337 MED's active role in supporting its students on their path to excellence.

1337 MED'S REMARKABLE SUCCESS AT THE CODING GAME WINTER CHALLENGE

At the prestigious Coding Game Winter Challenge, 1337 MED brilliantly took 2nd place worldwide, a remarkable feat among the greatest programming talents from the four corners of the globe. This international challenge highlighted the creativity, ingenuity and exceptional skills of the participants, while underlining the importance of strategy and complex problem-solving.

This outstanding performance testifies not only to the excellence of our students, but also to the level

HIGH-LEVEL DELEGATION FROM THE REPUBLIC OF CONGO VISITS 1337 MED



1337 MED campus welcomed a high-level delegation from the Republic of Congo. This visit illustrates our ongoing commitment to promoting innovation and excellence in education.

During the meeting, the delegation had the opportunity to discover the campus and explore its unique pedagogical model. Built around learning by doing and innovation, this model makes 1337 MED a pioneer in the training of tomorrow's talent.

We are proud to offer an educational approach capable of meeting the challenges of the modern world and equipping students with the skills they need to excel in an ever-changing environment. The Congolese delegation's evident interest in our pedagogical vision reinforces our conviction that 1337 MED is at the forefront of educational transformation.

The visit was also an opportunity to strengthen exchanges and explore opportunities for future collaboration with the Republic of Congo. It testifies to the international scope of our educational initiatives and their potential to inspire positive reform beyond our borders.

of innovation and expertise that characterizes 1337 MED. This prestigious ranking is much more than an honorary recognition: it reflects the unwavering commitment, passion, and innovative spirit that drive our programming talent.

This success confirms 1337 MED's position as one of the world's leading providers of IT training, illustrating its key role in developing the skills needed to meet tomorrow's technological challenges.

CALENDAR OF EVENTS

FEBRUARY

25-27

INTERMODAL AFRICA
MOZAMBIQUE

MARCH

07

10TH ANNUAL MIGA GENDER LEADERSHIP AWARD
WASHINGTON

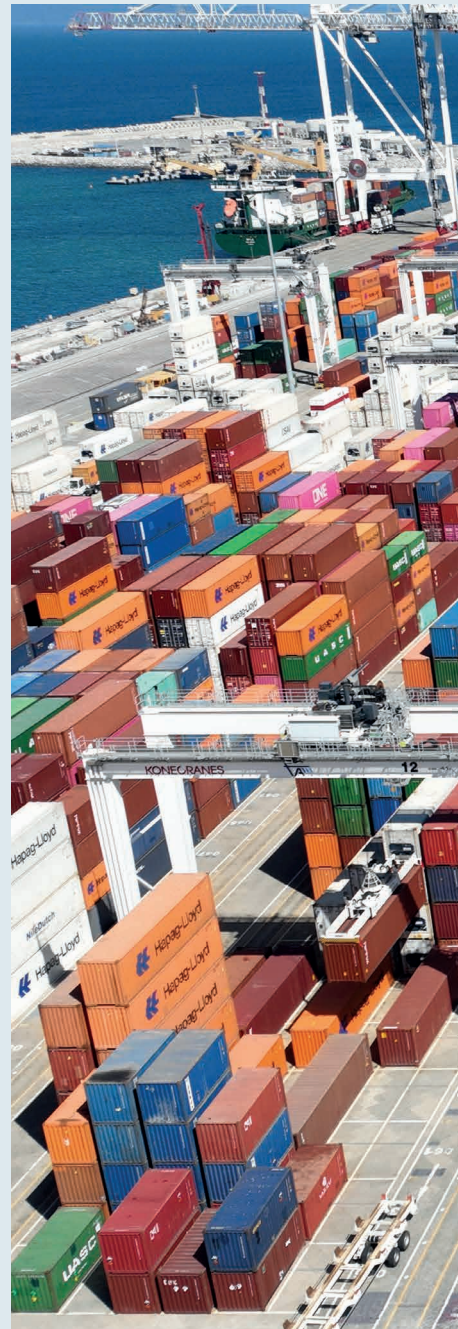
24-26

CHAINPORT ACADEMY
SINGAPORE

25-27

BLACK AND CASPIAN SEA PORTS & LOGISTICS
GEORGIA

TANGER MED NEWS.



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